

# CSC2556

# Algorithms for Collective Decision Making

Nisarg Shah

# Introduction

- People

- Instructor: Nisarg Shah (/~nisarg, nisarg@cs)
- TA: Evi Micha (emicha@cs)

- Meet

- Lectures: Fri, 3p-5p, HA 316
- Office hour: SF 2301C, email me if you want to see me

- Info

- Course Page:  
[www.cs.toronto.edu/~nisarg/teaching/2556s20/](http://www.cs.toronto.edu/~nisarg/teaching/2556s20/)
- Discussion Board:  
[piazza.com/utoronto.ca/winter2020/csc2556](http://piazza.com/utoronto.ca/winter2020/csc2556)

# What is this course about?

- **Collective decision making** by **groups of agents**
- Most traditional computer science problems have a “single-agent perspective”
  - Consider the popular *traveling salesman problem*, in which a single agent is trying to decide the optimal route.
  - What happens there are multiple agents with different costs, and thus different individually optimal routes?
- More naturally in other settings such as allocating resources to processes in an operating system

# What is this course about?

- “How do we strike a good balance between the preferences of different agents?”
  - Fairness
  - Welfare
  - ...
- “How will these agents behave? What are their incentives?”
  - What if agents lie about their preferences, so the final outcome chosen is more preferable to them?

# How will we answer these?

- We will study a number of settings that differ in key considerations:
  - Are the agents allowed to form legally binding contracts?
    - Entering in contracts allows agents to hedge uncertainties.
  - Is it possible to make monetary transfers to (or between) agents?
    - Maybe we make a decision that is less preferable to an agent, but pay the agent to compensate.
  - Are the agents dividing resources/costs or are they making a common decision?
  - ...

# Logistics

# Optional Reference Textbooks

- **Handbook of Computational Social Choice**
  - Felix Brandt, Vincent Conitzer, Ulle Endriss, Jérôme Lang, and Ariel D. Procaccia.
- **Algorithmic Game Theory**
  - Noam Nisan, Tom Roughgarden, Eva Tardos and Vijay Vazirani.
- **Networks, Crowds and Markets**
  - David Easley and Jon Kleinberg

# Grading Policy

- 2 assignments: 40%
- Final project: 50%
- Class participation: 10%



# Policies

- Collaboration

- Individual assignments.
- Free to discuss with classmates or read online material.
- Must write solutions in your own words (easier if you do not take any pictures/notes from the discussions)
  - Plagiarism will be dealt with seriously.

- Citation

- For each question, must cite the peer (write the name) or the online sources (provide links) referred, if any.
- Failing to do this is also plagiarism!

# Other Policies

- “No Garbage” Policy
  - Borrowed from: Prof. Allan Borodin (citation!)
  - 1. Partial marks for viable approaches
  - 2. Zero marks if the answer makes no sense
  - 3. 20% marks if you admit to not knowing how to solve
- 20% > 0% !!

# Course Timeline

- (Approximate dates based on last year's version)
- $\approx$  Jan 25: HW1 posted
- $\approx$  Feb 10: HW1 due
- $\approx$  Mar 3: HW2 posted, project proposal due
- $\approx$  Mar 17: HW2 due
- $\approx$  Week of Mar 17: Mid-project check-in
- Last 1.5-2 lectures: Project presentations
- $\approx$  April 15: Project reports due

# Course Project

- How?

- In groups of 1-2
- Start the partner search as early as possible!

- What?

- Empirical: Quantitative analysis of algorithms presented in class (or your own) using simulations or real data
- Theoretical: Prove new observations about the algorithms or design new algorithms for a problem
- Ideal: A bit of both

# Course Project: Topic

- I'll mention some open problems as we go along.
- You can also create new problems by combining two of the settings we study:
  - “How do I apply these fairness considerations in that setting?”
- The topics naturally encourage interdisciplinary work
  - You can apply these ideas in your own research interest.
  - “How do we allocate CPU and RAM fairly between processes in an operating system?”

# Course Project: Timeline

- Find a partner, if you prefer
- Think about a project idea
- Submission 1: Project proposal
  - 1-2 pages: the idea, prior work, outline of goals
- Mid-project meetings
  - 1-1, 30-minute meetings with each group to learn how the project is shaping up
- Submission 2: Final project report
  - 4-5 pages (appendix allowed)
  - Focus on quality academic writing
- Class presentations

# Introductions

# Introductions

- About me
  - Faculty member in the theory group
- My research
  - Algorithmic fairness, voting, fair division, game theory, mechanism design, applications to machine learning
- What about you?



# Social Choice vs Mechanism Design

- **Social choice**

- Given the preferences of the agents, which collective decision is the most desirable?
- Fairness, welfare, ethics, resource utilization, ...

- **Mechanism design**

- Agents have private information, which they may lie about
- How to design the “rules of the game” such that selfish agent behavior results in desirable outcomes
- We call this “implementing” the social choice rule

# Mechanism Design

- **With money**

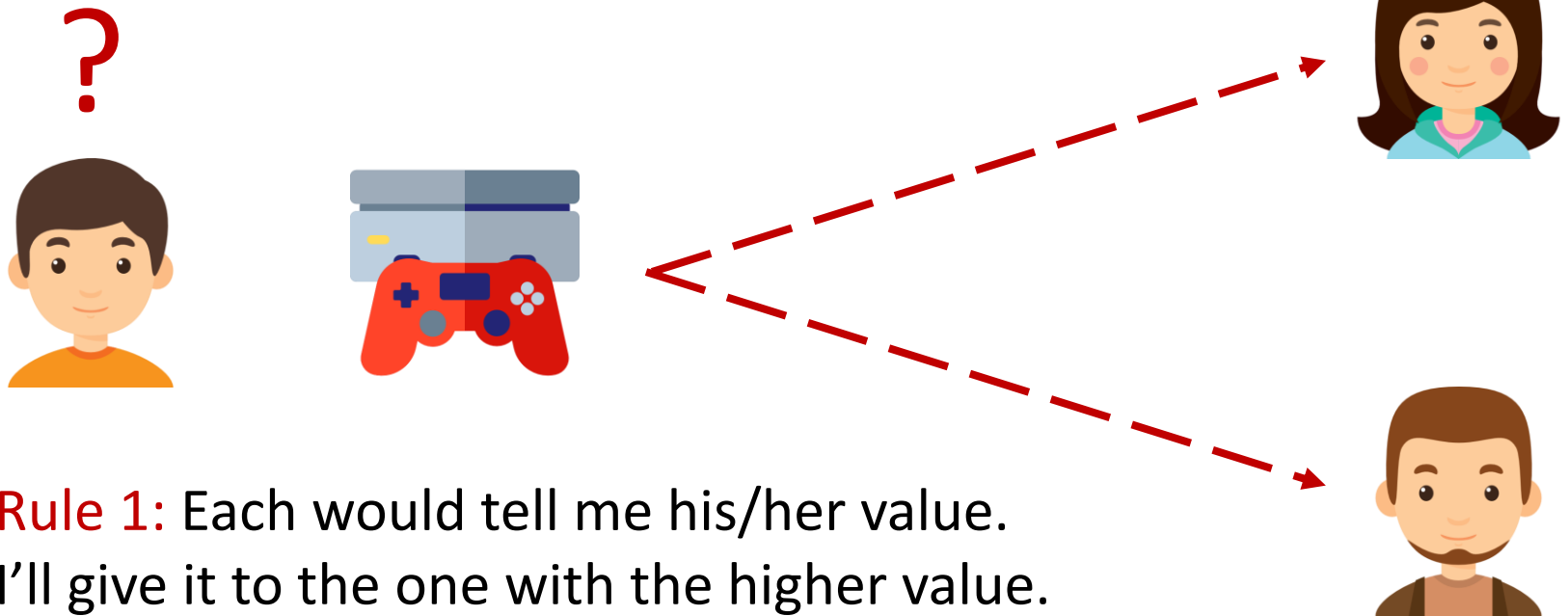
- Principal can “charge” the agents (require payments)
- Helps significantly
- Example: auctions

- **Without money**

- Monetary transfers are not allowed
- Incentives must be balanced otherwise
- Often impossible without sacrificing the objective a little
- Example: elections, kidney exchange

# Example: Auction

**Objective:** The one who really needs it more should have it.

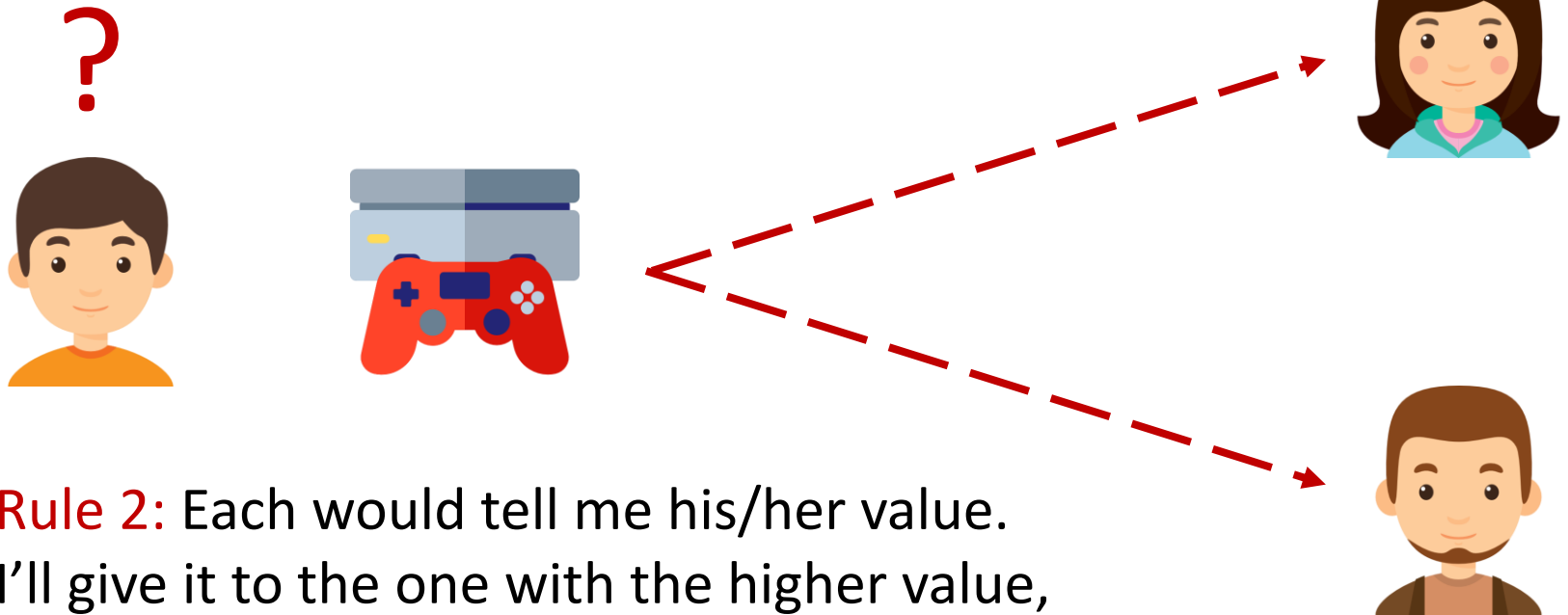


**Rule 1:** Each would tell me his/her value.  
I'll give it to the one with the higher value.

Image Courtesy: Freepik

# Example: Auction

**Objective:** The one who really needs it more should have it.

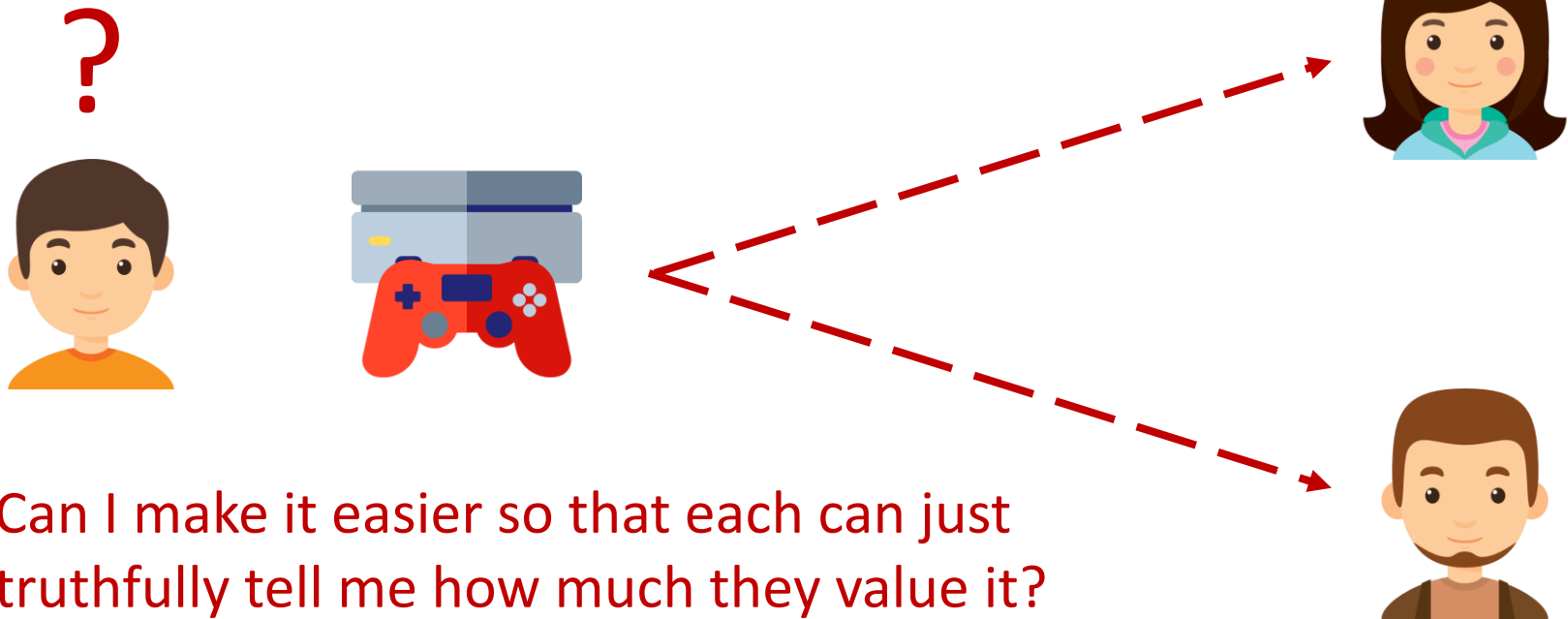


**Rule 2:** Each would tell me his/her value. I'll give it to the one with the higher value, but they have to pay me that value.

Image Courtesy: Freepik

# Example: Auction

**Objective:** The one who really needs it more should have it.



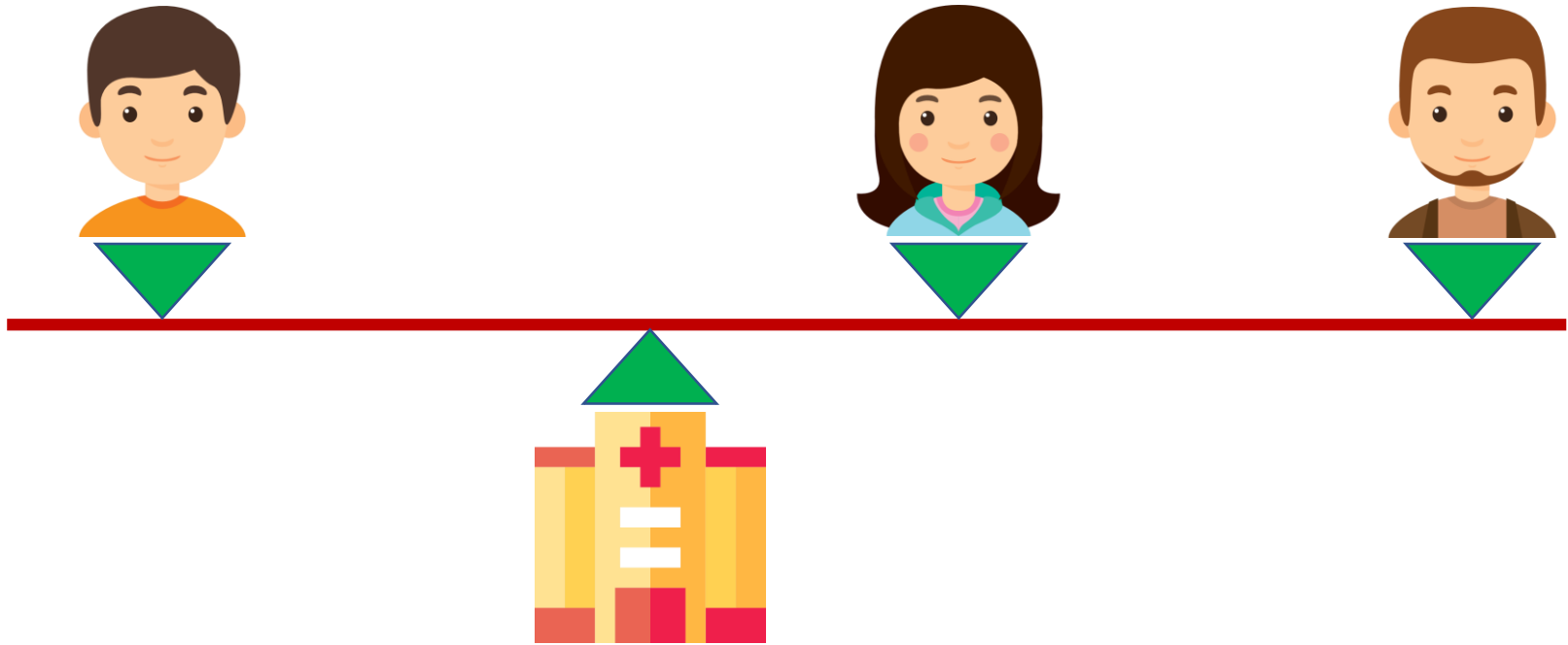
Can I make it easier so that each can just truthfully tell me how much they value it?

Image Courtesy: Freepik

# Real-World Applications

- Auctions form a significant part of mechanism design with money
- Auctions are ubiquitous in the real world!
  - A significant source of revenue for many large organizations (including Facebook and Google)
  - Often run billions of tiny auctions everyday
  - Need the algorithms to be fast

# Example: Facility Location



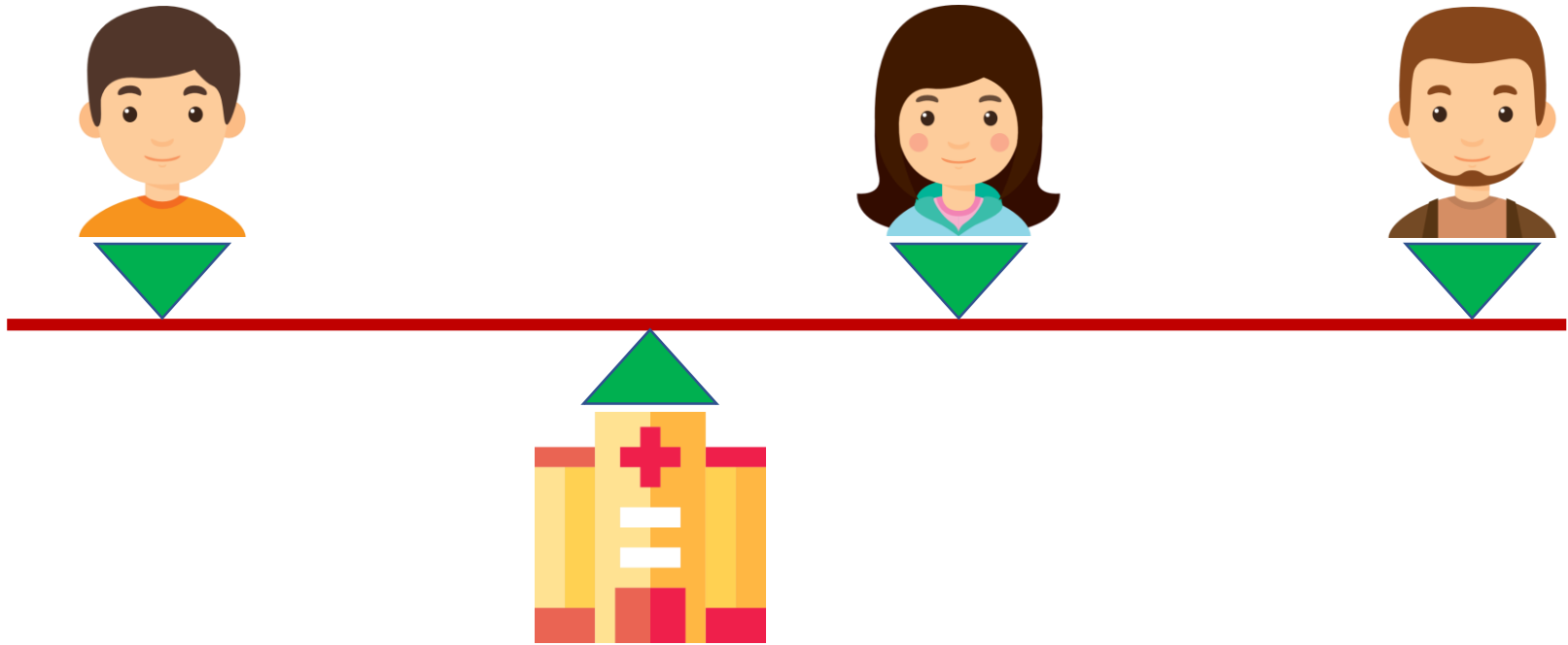
**Cost to each agent:** Distance from the hospital

**Objective:** Minimize the sum of costs

**Constraint:** No money

Image Courtesy: Freepik

# Example: Facility Location



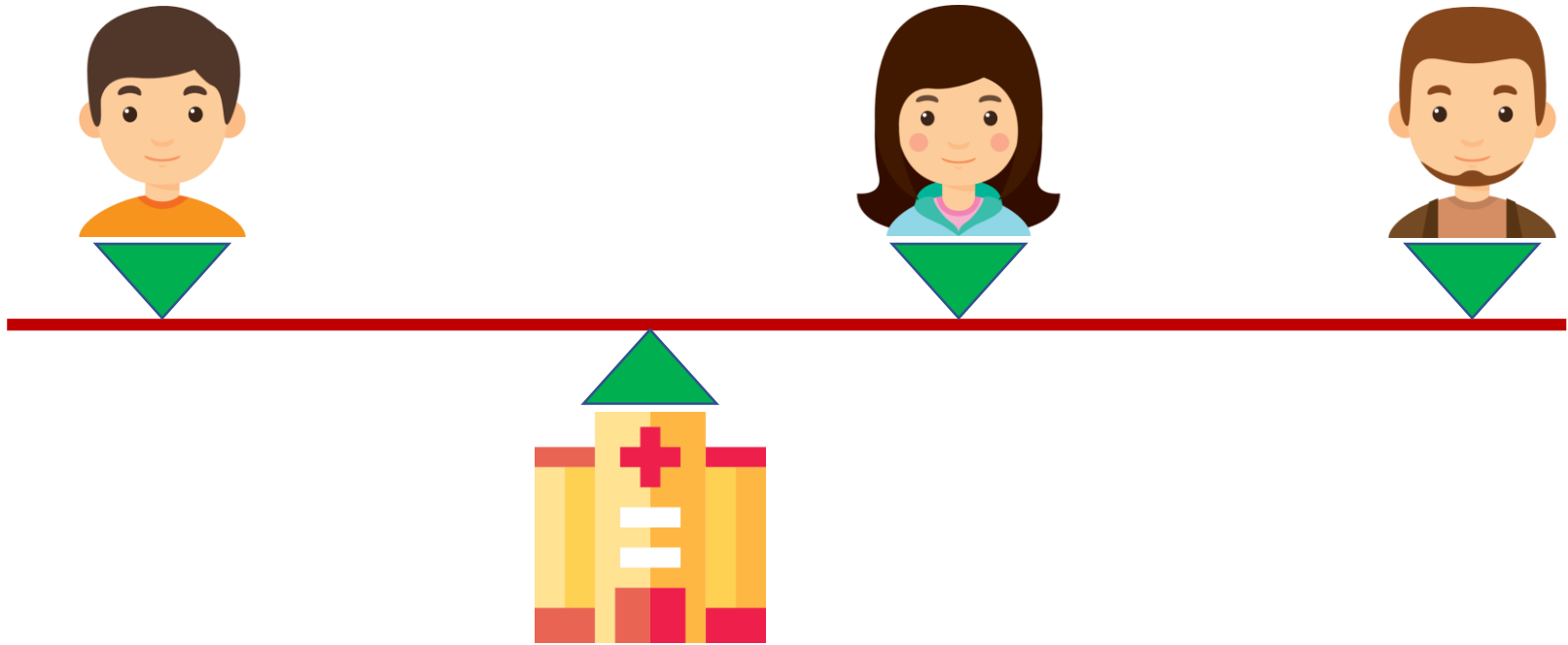
**Q:** What is the optimal hospital location?

**Q:** If we decide to choose the optimal location, will the agents really tell us where they live?

Image Courtesy: Freepik



# Example: Facility Location



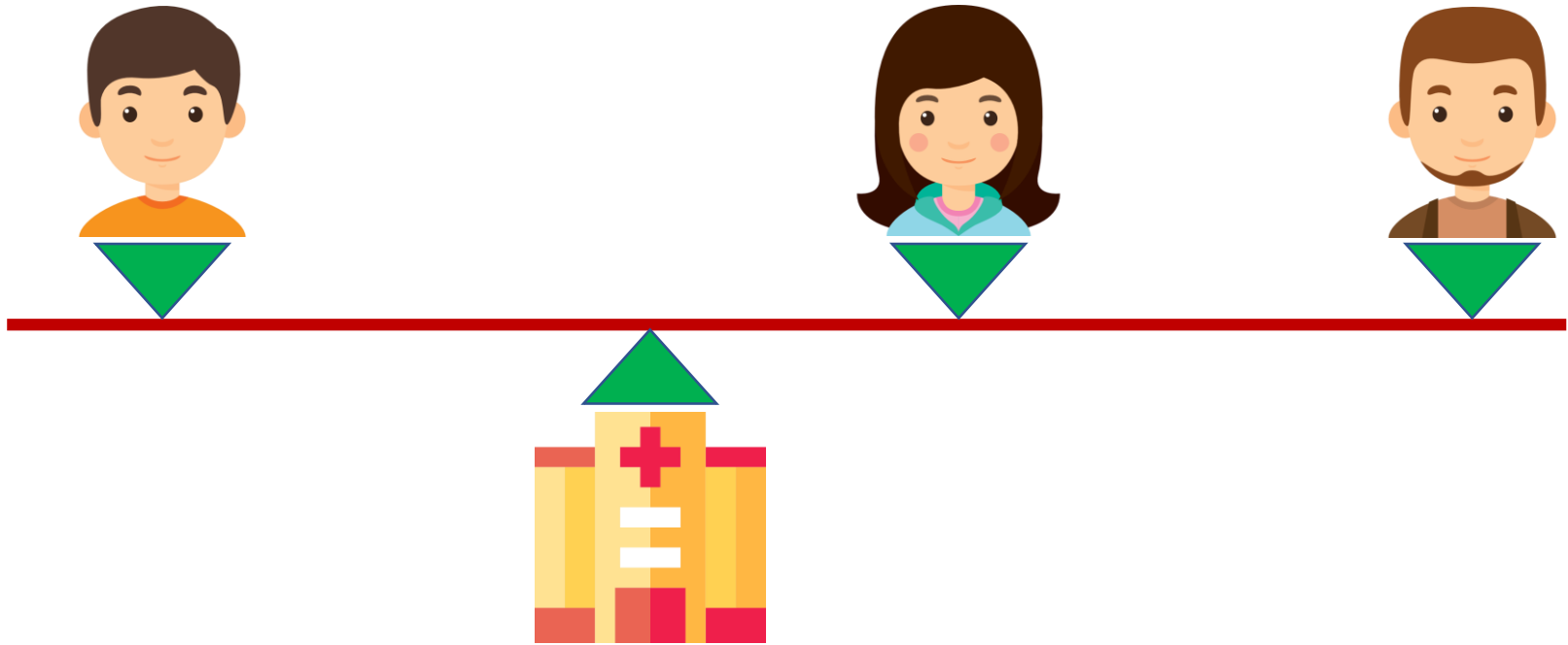
**Cost to each agent:** Distance from the hospital

**Objective:** Minimize the maximum cost

**Constraint:** No money

Image Courtesy: Freepik

# Example: Facility Location



**Q:** What is the optimal hospital location?

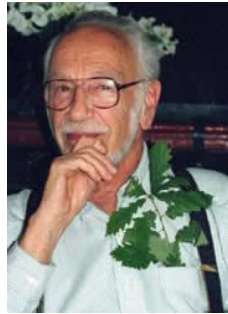
**Q:** If we decide to choose the optimal location, will the agents really tell us where they live?

Image Courtesy: Freepik

# Real-World Applications



Roth



Gale



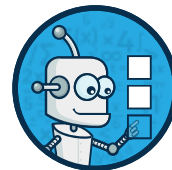
Shapley

National Resident Matching Program (NRMP)

School Choice (New York, Boston)

Fair Division

Voting



**ROBOVOTE**

# Voting Theory

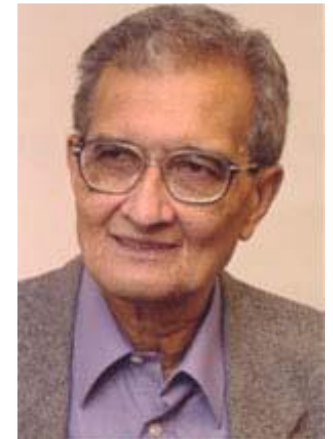
# Social Choice Theory



- Mathematical theory for aggregating individual preferences into collective decisions

# Voting Theory

- Originated in ancient Greece
- Formal foundations
- 18<sup>th</sup> Century (Condorcet and Borda)
- 19<sup>th</sup> Century: Charles Dodgson (a.k.a. Lewis Carroll)
- 20<sup>th</sup> Century: Nobel prizes to Arrow and Sen



# Voting Theory

- We want to select a collective decision based on (possibly different) individual preferences
  - Presidential election, restaurant/movie selection for group activity, committee selection, facility location, ...
- Resource allocation is a special case:
  - You can think of all possible allocations as the different “outcomes”
    - A very restricted case due to lots of ties
    - An agent is indifferent among all allocations in which the resources *she* gets are the same
  - We want to study the general case

# Voting Framework

- Set of **voters**  $N = \{1, \dots, n\}$
- Set of **alternatives**  $A$ ,  
 $|A| = m$
- Voter  $i$  has a **preference ranking**  $\succ_i$  over the alternatives
- **Preference profile**  $\vec{\succ}$  is the collection of all voters' rankings

1	2	3
a	c	b
b	a	a
c	b	c



# Voting Framework

- Social choice function  $f$ 
  - Takes as input a preference profile  $\succrightarrow$
  - Returns an alternative  $a \in A$
- Social welfare function  $f$ 
  - Takes as input a preference profile  $\succrightarrow$
  - Returns a societal preference  $\succ^*$
- For now, **voting rule** = social choice function

1	2	3
a	c	b
b	a	a
c	b	c

# Voting Rules

- **Plurality**

- Each voter awards one point to her top alternative
- Alternative with the most point wins
- Most frequently used voting rule
- Almost all political elections use plurality

- **Problem?**

1	2	3	4	5
a	a	a	b	b
b	b	b	c	c
c	c	c	d	d
d	d	d	e	e
e	e	e	a	a

Winner
a

# Voting Rules

- **Borda Count**

- Each voter awards  $m - k$  points to alternative at rank  $k$
- Alternative with the most points wins
- Proposed in the 18<sup>th</sup> century by chevalier de Borda
- Used for elections to the national assembly of Slovenia

1	2	3
a (2)	c (2)	b (2)
b (1)	a (1)	a (1)
c (0)	b (0)	c (0)

Total
a: $2+1+1 = 4$
b: $1+0+2 = 3$
c: $0+2+0 = 2$

Winner
a

### Political uses [ edit ]

The Borda count is used for certain political elections in at least three countries, [Slovenia](#) and the tiny [Micronesian](#) nations of [Kiribati](#) and [Nauru](#). In Slovenia, the Borda count is used to elect two of the ninety members of the National Assembly: one member represents a constituency of ethnic Italians, the other a constituency of the Hungarian minority. As noted above, members of the Parliament of Nauru are elected based on a variant of the Borda count that involves two departures from the normal practice: (1) multi-seat constituencies, of either two or four seats, and (2) a point-allocation formula that involves increasingly small fractions of points for each ranking, rather than whole points. In Kiribati, the president (or *Beretitenti*) is elected by the plurality system, but a variant of the Borda count is used to select either three or four candidates to stand in the election. The constituency consists of members of the legislature (*Maneaba*). Voters in the legislature rank only four candidates, with all other candidates receiving zero points. Since at least 1991, tactical voting has been an important feature of the nominating process.

The [Republic of Nauru](#) became independent from [Australia](#) in 1968. Before independence, and for three years afterwards, Nauru used instant-runoff voting, importing the system from Australia, but since 1971, a variant of the Borda count has been used.

The modified Borda count has been used by the [Green Party of Ireland](#) to elect its chairperson.<sup>[a][7]</sup>

The Borda count has been used for non-governmental purposes at certain peace conferences in Northern Ireland, where it has been used to help achieve consensus between participants including members of [Sinn Féin](#), the [Ulster Unionists](#), and the political wing of the [UDA](#).

### Other uses [ edit ]

The Borda count is used in elections by some educational institutions in the United States.

- [University of Michigan](#)
  - Central Student Government
  - Student Government of the College of Literature, Science and the Arts (LSASG)
- [University of Missouri](#): officers of the Graduate-Professional Council
- [University of California Los Angeles](#): officers of the Graduate Student Association
- [Harvard University](#): officers of the Civil Liberties Union
- [Southern Illinois University at Carbondale](#): officers of the Faculty Senate,
- [Arizona State University](#): officers of the Department of Mathematics and Statistics assembly.
- [Wheaton College, Massachusetts](#): faculty members of committees.
- [College of William and Mary](#): members of the faculty personnel committee of the School of Business Administration (tie-breaker).

The Borda count is used in elections by some professional and technical societies.

- [International Society for Cryobiology](#): Board of Governors.
- [Tempo sustainable design network](#): management committee.
- [U.S. Wheat and Barley Scab Initiative](#): members of Research Area Committees.
- [X.Org Foundation](#): Board of Directors.

The [OpenGL Architecture Review Board](#) uses the Borda count as one of the feature-selection methods.

The Borda count is used to determine winners for [Toastmasters International](#) speech contests. Judges offer a ranking of their top three speakers, awarding them three points, two points, and one point, respectively. All unranked candidates receive zero points.

The modified Borda count is used to elect the President for the United States member committee of [AIESEC](#).

The Borda count, and points-based systems similar to it, are often used to determine awards in competitions.

The Borda count is a popular method for granting sports awards in the [United States](#). Uses include:

- [MLB Most Valuable Player Award](#) (baseball)
- [Heisman Trophy](#) (college football)<sup>[8]</sup>
- Ranking of [NCAA](#) college teams

The [Eurovision Song Contest](#) uses a positional voting method similar to the Borda count, with a different distribution of points: only the top ten entries are considered in each ballot, the favorite entry receiving 12 points, the second-placed entry receiving 10 points, and the other eight entries getting points from 8 to 1. Although designed to favor a clear winner, it has produced very close races and even a tie.

The [People's Remix Competition](#) uses a Borda variant where each voter ranks only the top three contestants.

The Borda count is used for wine trophy judging by the [Australian Society of Viticulture and Oenology](#), and by the [RoboCup](#) autonomous robot soccer competition at the Center for Computing Technologies, in the [University of Bremen](#) in [Germany](#).

The Finnish Associations Act lists three different modifications of the Borda count for holding a proportional election. All the modifications use fractions, as in Nauru. A Finnish association may choose to use other methods of election, as well.<sup>[9]</sup>

# Borda count in real life

# Voting Rules

- Positional Scoring Rules

- Defined by a score vector  $\vec{s} = (s_1, \dots, s_m)$
- Each voter gives  $s_k$  points to alternative at rank  $k$

- A family containing many important rules

- Plurality =  $(1, 0, \dots, 0)$
- Borda =  $(m - 1, m - 2, \dots, 0)$
- $k$ -approval =  $(1, \dots, 1, 0, \dots, 0)$  ← top  $k$  get 1 point each
- Veto =  $(0, \dots, 0, -1)$
- ...

# Voting Rules

- **Plurality with runoff**
  - First round: two alternatives with the highest plurality scores survive
  - Second round: between these two alternatives, select the one that majority of voters prefer
- Similar to the French presidential election system
  - Problem: vote division
  - Happened in the 2002 French presidential election

# Voting Rules

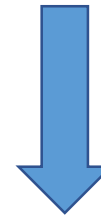
- **Single Transferable Vote (STV)**
  - $m - 1$  rounds
  - In each round, the alternative with the least plurality votes is eliminated
  - Alternative left standing is the winner
  - Used in Ireland, Malta, Australia, New Zealand, ...
- STV has been strongly advocated for due to various reasons

# STV Example

2 voters	2 voters	1 voter
a	b	c
b	a	d
c	d	b
d	c	a



2 voters	2 voters	1 voter
a	b	c
b	a	b
c	c	a



2 voters	2 voters	1 voter
b	b	b



2 voters	2 voters	1 voter
a	b	b
b	a	a



# Voting Rules

- **Kemeny's Rule**

- Social welfare function (selects a ranking)
- Let  $n_{a>b}$  be the number of voters who prefer  $a$  to  $b$
- Select a ranking  $\sigma$  of alternatives = for every pair  $(a, b)$  where  $a \succ_{\sigma} b$ , we make  $n_{b>a}$  voters unhappy
- **Total unhappiness**  $K(\sigma) = \sum_{(a,b):a \succ_{\sigma} b} n_{b>a}$
- Select the ranking  $\sigma^*$  with minimum total unhappiness

- **Social choice function**

- Choose the top alternative in the Kemeny ranking

# Condorcet Winner

- **Definition:** Alternative  $x$  beats  $y$  in a **pairwise election** if a strict majority of voters prefer  $x$  to  $y$ 
  - We say that the **majority preference** prefers  $x$  to  $y$
- **Condorcet winner** beats every other alternative in pairwise election
- **Condorcet paradox:** when the majority preference is cyclic

1	2	3
a	b	c
b	c	a
c	a	b

Majority Preference

$a > b$

$b > c$

$c > a$

# Condorcet Consistency

- Condorcet winner is unique, if one exists
- A voting rule is **Condorcet consistent** if it always selects the Condorcet winner if one exists
- Among rules we just saw:
  - *NOT* Condorcet consistent: all positional scoring rules (plurality, Borda, ...), plurality with runoff, STV
  - Condorcet consistent: Kemeny (**WHY?**)

# Majority Consistency

- **Majority consistency:** If a majority of voters rank alternative  $x$  first,  $x$  should be the winner.
- **Question:** What is the relation between majority consistency and Condorcet consistency?
  1. Majority consistency  $\Rightarrow$  Condorcet consistency
  2. Condorcet consistency  $\Rightarrow$  Majority consistency
  3. Equivalent
  4. Incomparable

# Condorcet Consistency

- Copeland

- $\text{Score}(x) = \#$  alternatives  $x$  beats in pairwise elections
- Select  $x^*$  with the maximum score
- Condorcet consistent (WHY?)

- Maximin

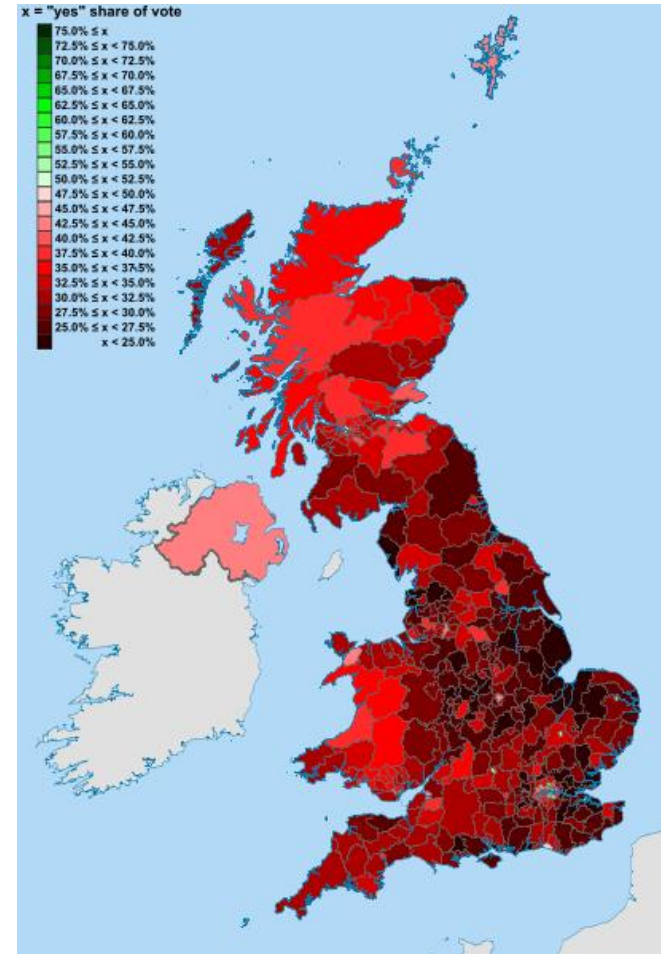
- $\text{Score}(x) = \min_y n_{x>y}$
- Select  $x^*$  with the maximum score
- Also Condorcet consistent (WHY?)

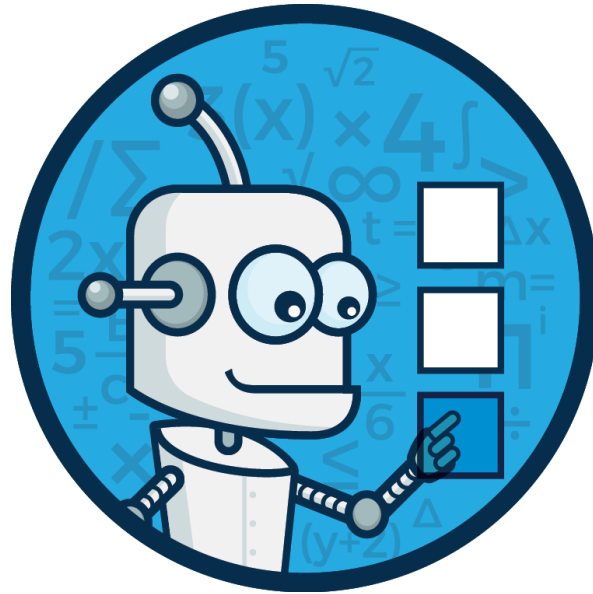
# Which rule to use?

- We just introduced infinitely many rules
  - (Recall positional scoring rules...)
- How do we know which is the “right” rule to use?
  - Various approaches
  - Axiomatic, statistical, utilitarian, ...
- How do we ensure good incentives without using money?
  - Bad luck! [Gibbard-Satterthwaite, next lecture]

# Is Social Choice Practical?

- **UK referendum:** Choose between plurality and STV for electing MPs
- Academics agreed STV is better...
- ...but STV seen as beneficial to the hated Nick Clegg
- Hard to change political elections!



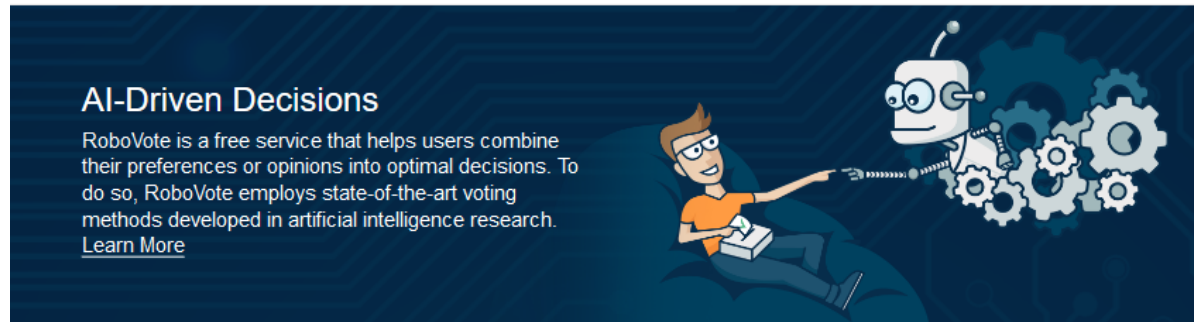


# ROBOVOTE



# Voting: For the People, By the People

- Voting can be useful in day-to-day activities
- On such a platform, easy to deploy the rules that we believe are the best



## AI-Driven Decisions

RoboVote is a free service that helps users combine their preferences or opinions into optimal decisions. To do so, RoboVote employs state-of-the-art voting methods developed in artificial intelligence research. [Learn More](#)

### Poll Types

RoboVote offers two types of polls, which are tailored to different scenarios; it is up to users to indicate to RoboVote which scenario best fits the problem at hand.



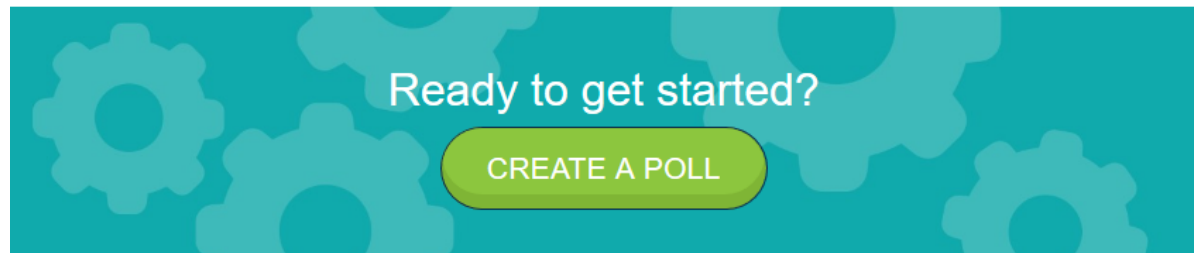
#### Objective Opinions

In this scenario, some alternatives are objectively better than others, and the opinion of a participant reflects an attempt to estimate the correct order. RoboVote's proposed outcome is guaranteed to be as close as possible — based on the available information — to the best outcome. Examples include deciding which product prototype to develop, or which company to invest in, based on a metric such as projected revenue or market share. [Try the demo.](#)



#### Subjective Preferences

In this scenario participants' preferences reflect their subjective taste; RoboVote proposes an outcome that mathematically makes participants as happy as possible overall. Common examples include deciding which restaurant or movie to go to as a group, which destination to choose for a family vacation, or whom to elect as class president. [Try the demo.](#)



## Ready to get started?

[CREATE A POLL](#)