Course Project

- Reengineering a large software system
- Work in teams
- Three Phase Project
  A. Study a large legacy software and specify new requirements
  B. Partial implementation
  C. Swap software and complete implementation
- Select any other teams software at swaps
- Project specification announced soon

Immediate Project Issues

- Team Selection
  Work in teams of 5, self-selection of teams
  Form teams ASAP for start of project
  Instructor/tutor deal with orphans/disputes
- Programming Language for Project
  Discuss/decide in class after project is announced
  Possible choices Java, C++, XML
- Selecting a hard-working, compatible team is important for success in the course project
Major Themes

- What is Software Engineering
  van Vliet Chapter 1
- The Software Process
  van Vliet Chapter 3
- Software Project Management
  van Vliet Chapters 2, 5, 6, 7, 8
- Software Construction
  van Vliet Chapters 4, 17, 19
- Software Testing and Validation
  van Vliet Chapters 13, 15
- Software Product Delivery, Software Maintenance
  van Vliet Chapter 14
- Requirements and Specifications

van Vliet Chapter 9

- Software Architecture and Software Design
  van Vliet Chapters 10, 11, 12

Reading Assignment

van Vliet, Chapter 1

Sections 3.5, 3.7

Sections 11.1.1 .. 11.1.3

Usenet news group comp.risks

READ comp.risks on a regular basis

Alternative Major Themes

- How to survive in a large software project
- Getting software right the first time
- Minimizing software production costs
- Maximizing software quality
- Being organized and systematic is infinitely better than not being so
- An engineering approach should be used for the development of software
- Design for Maintainability is really important.
Software Engineering Information Sources

- IEEE Transactions on Software Engineering
- ACM Transactions on Software Engineering and Methodology
- International Conference on Software Engineering (yearly)
- IEEE Software
- ACM SigSoft - Software Engineering Notes (monthly)
- Software - Practice & Experience
- International Conference on Software Maintenance
- Usenet news group - comp.risks, comp.soft-eng
  comp.risks archive: http://catless.ncl.ac.uk/Risks/
- Libraries: CS & Engineering, Gerstein, Metro Reference

What is Software Engineering

- The science and art of building LARGE Software Systems
  - On time
  - On budget
  - With Acceptable Performance
  - With Correct Operation
- LARGE means:
  - Many people, team not individual effort
  - Many $s spent on design and implementation
  - Over 75,000 lines of source code
  - Lifetime measured in years
  - Continuing modification and maintenance
- Software costs dominate hardware costs

Calibration on LARGE

- 1,000,000 lines of source code
- 13,333 pages at 75 lines/page (laser print)
- A 4' 5" (1.46m) high stack of paper at 500 pages/2"
- 41,667 screens at 24 lines/screen, or
  20,833 screens at 48 lines/screen
- 22.2 hours to print at 10 pages/minute
- 16.7 hours to compile at 1000 lines/minute (wildly optimistic)

Many real software systems are 3,000,000 to 6,000,000 lines of source code.
Many existing systems are in the 10,000,000 to 20,000,000 range.
Windows 98 is alleged to be more than 50,000,000 lines.

Why is Software Engineering Important

- Cost of getting software wrong is often horrendous
  - Bankruptcy of software producer
  - Injury or loss of human life
  - Broken software can KILL people
- Software producer profitability depends on producing software efficiently and minimizing maintenance effort. Software reuse is an economic necessity
- Immense body of old software (legacy code or dusty decks) that must be rebuilt or redesigned to be usable on modern computer systems
- Software maintenance increases the entropy (disorder) in a software system.
  - Without proper care the software can become unmanageable and unusable
- Very, very few contemporary systems work correctly when first installed.
  - We need to do much better
- Over $600,000,000,000 spent each year on producing software
Software Horror Stories

- Bank of America spent $23,000,000 on a 5-year project to develop a new accounting system. Spent over $60,000,000 trying to make new system work, finally abandoned it. Loss of business estimated in excess of $1,000,000,000.
- Starting in 1982, Allstate Insurance spent $8,000,000 on an effort to automate its business. The supposed 5-year project continued until 1993 at a cost approaching $100,000,000.
- The B1 Bomber required an additional $1,000,000,000 to improve its air defense software, but the software still isn’t working to specification.
- A U.S. Air Force air defense system was $1,000,000,000 over budget, 4 years behind schedule and only marginally usable.
- A regional Blue Cross service lost $60,000,000 in incorrect overpayments due to errors in a $200,000,000 computer processing system that wasn’t adequately tested before being put into service.

*P. Neuman, System Development Woes, CACM, Oct 1993

What is Software?

- Requirements and specification documents
- Design documents
- Source Code
- Test suites and test plans
- Interface to hardware and software operating environment
- Documentation, internal and external

What Makes Large Software Different?

- Scale: Precludes total comprehension
- Complexity: Number of functions, modules, paths
- Team Effort: Continuously changing body of programmers
- Communication: Distribution of specifications and documentation
- Continuing Change: During design & implementation
- Lifetime: Measured in years or decades
- Imprecise goals: Conflicting or ambiguous, changing
Real Programs Resemble Large Puzzles

- The dimensionality of the puzzle (connections between pieces) is much higher than can be shown on a 2-dimensional slide.
- Each piece may be written by different (group of) programmers.
- Each piece has a **rigorously specified interface** that describes how it interconnects with other pieces.
- For a program to be correct, all of the pieces must fit exactly.
- The shape of the pieces and the interconnections between them change over time as the program is modified and maintained.

Issues in Software Engineering

- Major concern is the construction of **large programs**.
- Central theme is **mastering complexity**.
- Software evolves over its lifetime.
- The efficiency of **software development** is of crucial importance.
- Regular cooperation between people is an essential and unavoidable part of large software development.
- Software has to support its users effectively.
- Software Engineering is a field in which members of one culture (designers, programmers) create artifacts on behalf of members of another culture (end users).

The Ideal Goals of Software Engineering

- To produce software that is absolutely correct.
- To produce software with a minimum of effort.
- To produce software at the lowest possible cost.
- To produce software in the least possible time.
- To maximize the profitability of the software production effort.
- To produce software that can be maintained with a minimum of effort.

In practice, none of these ideal goals is ever completely achievable. The challenge of Software Engineering is to see how close we can get to achieving these goals. The *art* of software engineering is achieving the best balance among these goals for a particular project.
What is Good Software?

- Correct, Correct, Correct
- Maintainable and easy to modify
- Well modularized with well-designed interfaces
- Reliable and robust
- Has a good user interface
- Well Documented
  - internal documentation for maintenance and modification
  - external documentation for end users
- Efficient
  - Not wasteful of system resources, cpu & memory
  - Optimized data structures and algorithms

Goodness Goals Conflict

- All goodness attributes cost $s to achieve
- Interaction between attributes
  - High efficiency may degrade maintainability, reliability
  - More complex User Interface may degrade efficiency, maintainability, and reliability
  - Better documentation may divert effort from efficiency and reliability
- Software Engineering management has to trade-off satisfying goodness goals
- Software Development is (usually) done with a relatively inelastic upper bound on resources expended.

TANSTAAFL    There Ain't No Such Thing As A Free Lunch

Need Different Approaches for Developing Large Software

- Need formal management of software production process
- Formal & detailed statement of requirements, specification and design
- Much more attention to modularity and interfaces
  - Must be separable into manageable pieces
- Need configuration management and version control
- More emphasis of rigorous and thorough testing
- Need to plan for long term maintenance and modification
- Need much more documentation, internal and external
  - "A typical commercial software project involves creating more than 20 kinds of paper documents on such items as requirements and functional, logic, and data specifications. For civilian projects, at least 100 English words are produced for every source code statement in the software. For military software, about 400 words are produced for every source code statement. Many new software professionals are surprised when they spend more time producing words than code."7

Why is Software Development Hard?

- Changing requirements and specifications
- Inability to develop complete and correct requirements
- Programmer variability and unpredictability
- Communication and Coordination
- Imprecise and incomplete Requirements and Specifications
- Inadequate Software Development Tools
- Inability to accurately estimate effort or time required
- Overwhelming complexity of large systems, more than linear growth in complexity with size of the system
- Poor software development processes
- Lack of attention to issues of Software Architecture

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7Capers Jones, Gaps in programming education,IEEE Computer, April 1995 v.28 n.4, pg. 71