



Lecture 14: Requirements Analysis

→ Basic Requirements Process

- ↳ requirements in the software lifecycle
- ↳ the essential requirements process

→ What is a requirement?

- ↳ What vs. How
- ↳ Machine Domain vs. Application Domain
- ↳ Implementation Bias

→ Non-functional Requirements

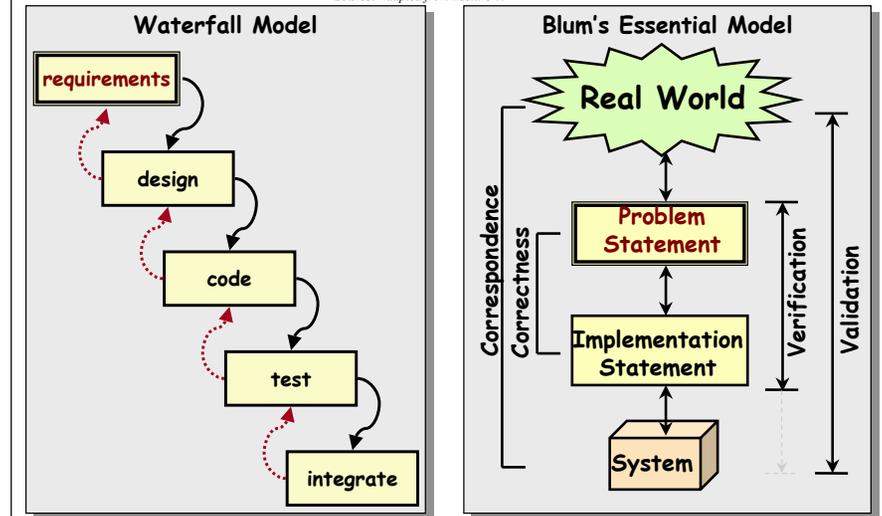
→ Notations, Techniques and Methods

- ↳ Elicitation techniques
- ↳ Modeling methods



Refresher: Software Lifecycles

Source: Adapted from Lecture 2!



Basics of Requirements Engineering

Source: Adapted from Nuseibeh & Easterbrook, 2000

→ The 'essential' requirements process:

- ↳ Understand the problem
 - use data gathering techniques to elicit requirements
 - Eg. Interviews, Questionnaires, Focus Groups, Prototyping, Observation,...
- ↳ Model and Analyze the problem
 - use some modeling method(s)
 - Eg. Structured Analysis, Object Oriented Analysis, Formal Analysis,...
- ↳ Attain agreement on the nature of the problem
 - validation
 - conflict resolution, negotiation
- ↳ Communicate the problem
 - specifications, documentation, review meetings,
- ↳ Manage change as the problem evolves
 - Requirements continue to evolve throughout software development
 - (introducing new software changes the problem!!!)
 - requirements management - maintain the agreement!



RE is the weak link in most projects

→ Requirements Engineering is hard ("wicked"):

- ↳ Analysis problems have ill-defined boundaries (open-ended)
- ↳ Requirements are found in organizational contexts (hence prone to conflict)
- ↳ Solutions to analysis problems are artificial
- ↳ Analysis problems are dynamic
- ↳ Tackling analysis requires interdisciplinary knowledge and skill

→ Requirements Engineering is important:

- ↳ Engineering is about developing solutions to problems
 - A good solution is only possible if the engineer fully understands the problem
- ↳ Errors cost more the longer they go undetected
 - Cost of correcting a requirements error is 100 times greater in the maintenance phase than in the requirements phase
- ↳ Experience from failed software development projects:
 - Failure to understand and manage requirements is the biggest single cause of cost and schedule over-runs
- ↳ Analysis of safety problems
 - Safety-related errors tend to be errors in specifying requirements, while non-safety errors tend to be errors in implementing requirements



What vs. How

Source: Adapted from Jackson, 1995, p207 and van Vliet 1999, p204-210

→ Requirements should specify 'what' but not 'how'

↳ But this is not so easy to distinguish:

- ↳ What does a car do?
- ↳ What does a web browser do?

↳ 'What' refers to a system's purpose

- ↳ it is external to the system
- ↳ it is a property of the *application domain*

↳ 'How' refers to a system's structure and behavior

- ↳ it is internal to the system
- ↳ it is a property of the *machine domain*

→ Requirements *only* exist in the application domain

↳ Distinguishing between the machine and the application domain is essential for good requirements engineering

↳ Need to draw a boundary around the application domain

- ↳ I.e. which things are part of the problem you are analyzing and *which are not?*



Implementation Bias

Source: Adapted from Jackson, 1995, p98

→ Implementation bias is the inclusion of requirements that have no basis in the application domain

↳ i.e. mixing some 'how' into the requirements

→ Examples:

↳ The dictionary shall be stored in a hash table

↳ The patient records shall be stored in a relational database

→ But sometimes it's not so clear:

↳ The software shall be written in FORTRAN.

↳ The software shall respond to all requests within 5 seconds.

↳ The software shall be composed of the following 23 modules

↳ The software shall use the following fifteen menu screens whenever it is communicating with the user....

→ Instead of 'what' and 'how', ask:

↳ is this requirement only a property of the machine domain?

- ↳ in which case it is implementation bias

↳ Or is there some application domain phenomena that justifies it?



Functional vs. Non-functional

Source: Adapted from van Vliet 1999, p241-2

→ "Functional Requirements"

↳ fundamental functions of the system

- ↳ E.g. mapping of inputs to outputs
- ↳ E.g. control sequencing
- ↳ E.g. timing of functions
- ↳ E.g. handling of exceptional situations
- ↳ E.g. formats of input and output data (and stored data?)
- ↳ E.g. real world entities and relationships modeled by the system

→ "Non-Functional Requirements (NFRs)"

↳ constraints/obligations (non-negotiable)

- ↳ E.g. compatibility with (and reuse of) legacy systems
- ↳ E.g. compliance with interface standards, data formats, communications protocols

↳ quality requirements (soft goals)

- ↳ E.g. security, safety, availability, usability, performance, portability,...
- ↳ must be specified



Elicitation Techniques

Source: Adapted from Nuseibeh & Easterbrook, 2000 and van Vliet 1999, section 9.1.1

→ Traditional Approaches

↳ Introspection

↳ Interview/survey

↳ Group elicitation

→ Observational approaches

↳ Protocol analysis

↳ Participant Observation (ethnomethodology)

→ Model-based approaches

↳ Goal-based: hierarchies of stakeholders' goals

↳ Scenarios: characterizations of the ways in which the system is used

↳ Use Cases: specific instances of interaction with the system

→ Exploratory approaches

↳ Prototyping ("plan to throw one away")



Modeling: Notations vs. Methods

→ Definitions:

- ↳ **Notation:** a systematic way of presenting something
 - may be linguistic (textual) or graphical (diagrams)
- ↳ A **Method** provides:
 - a set of notations (e.g. for different viewpoints)
 - techniques for using those notations (esp. analysis techniques)
 - heuristics to provide guidance
- ↳ Notation or method?
 - Some notations have been adopted by a number of different methods
 - Some 'methods' are really just notations
- ↳ Tools usually support a single method (or a single notation!!)

→ Example Methods

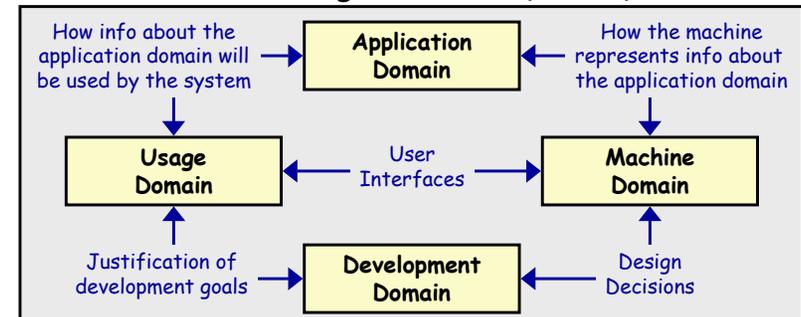
- ↳ Structured Analysis
 - SADT
 - SASD
 - Information Engineering
 - JSD
- ↳ Entity-Relationship Approach
- ↳ Object Oriented Analysis
 - Coad-Yourdon
 - OMT
 - UML (not a method ??)
- ↳ Formal Methods
 - SCR
 - RSML



Modeling: Where to start?

Source: Adapted from Loucopoulos & Karakostas, 1995, p73

→ There are lots of things we could (should) model:



→ Key questions

- ↳ Where do we start?
 - Structured Analysis starts by modeling the *existing* system
 - Object Oriented Analysis starts by identifying candidate objects
- ↳ How do we structure our modeling approach?
 - We can *partition* the problem, *abstract* away detail, and create *projections*



Structuring Principle 1: Partitioning

→ Partitioning

- ↳ captures aggregation/part-of relationship

→ Example:

- ↳ goal is to develop a spacecraft
- ↳ partition the problem into parts:
 - guidance and navigation;
 - data handling;
 - command and control;
 - environmental control;
 - instrumentation;
 - etc
- ↳ Note: this is not a design, it is a problem decomposition
 - actual design might have any number of components, with no relation to these sub-problems
- ↳ However, the choice of problem decomposition will probably be reflected in the design



Structuring Principle 2: Abstraction

Source: Adapted from Davis, 1990, p48 and Loucopoulos & Karakostas, 1995, p78

→ Abstraction

- ↳ A way of finding similarities between concepts by ignoring some details
- ↳ Focuses on the general/specific relationship between phenomena
 - *Classification* groups entities with a similar role as members of a single *class*
 - *Generalization* expresses similarities between different classes in an 'is_a' association

→ Example:

- ↳ requirement is to handle faults on the spacecraft
- ↳ might group different faults into fault classes

- ↳ E.g. based on location of fault: **OR:**
 - instrumentation fault,
 - communication fault,
 - processor fault,
 - etc
- ↳ E.g. based on symptoms of fault:
 - no response from device;
 - incorrect response;
 - self-test failure;
 - etc...



Structuring Principle 3: Projection

Source: Adapted from Davis, 1990, p48-51

→ Projection:

- ↳ separates aspects of the model into multiple viewpoints
 - > similar to projections used by architects for buildings

→ Example:

- ↳ Need to model the communication between spacecraft and ground system
- ↳ Model separately:
 - > sequencing of messages;
 - > format of data packets;
 - > error correction behavior;
 - > etc.

→ Note:

- ↳ Projection and Partitioning are similar:
 - > Partitioning defines a 'part of' relationship
 - > Projection defines a 'view of' relationship
- ↳ Partitioning assumes the parts are relatively independent



References

van Vliet, H. "Software Engineering: Principles and Practice (2nd Edition)" Wiley, 1999.

Chapter 9 is an excellent introduction to the basics of requirements engineering.

B. A. Nuseibeh and S. M. Easterbrook, "Requirements Engineering: A Roadmap", In A. C. W. Finkelstein (ed) "*The Future of Software Engineering*". IEEE Computer Society Press, 2000.

Available at <http://www.cs.toronto.edu/~sme/papers/2000/ICSE2000.pdf>

Jackson, M. "Software Requirements & Specifications: A Lexicon of Practice, Principles and Prejudices". Addison-Wesley, 1995.

This is my favourite requirements engineering book. It makes a wonderful and thought provoking read. It consists of a series of short essays (each typically only a couple of pages long) that together really get across the message of what requirements engineering is all about.

Davis, A. M. "Software Requirements: Analysis and Specification". Prentice-Hall, 1990.

This is probably the best textbook around on requirements analysis, although is a little dated now.

Loucopoulos, P. and Karakostas, V. "System Requirements Engineering". McGraw Hill, 1995.

This short book provides a good overview of requirements engineering, especially in a systems context.